Richardson Independent School District

Forest Lane Academy

2023-2024 Campus Improvement Plan



Board Approval Date: October 12, 2023

Mission Statement

One Goal. One Team. One Vision. World Class.

Vision

Creating a culture of world-class excellence for all.

Core Beliefs

Culture: How We Do Things
Systems: How We Ensure Things Get Done
Instruction: Teaching and Learning of Standards
Leadership: Guide and Empower Members of the Organization

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Comprehensive Needs Assessment

Student Learning

Student Learning Summary

Forest Lane Academy is committed to supporting all students growing and achieving high levels of success. We use multiple data points in order to determine the best course of action to help support student growth and learning needs.

2023 STAAR Data for our campus shows that:

• TBD

2023 TELPAS Data for our campus shows that:

• TBD

NWEA Map Data for our campus shows:

- MAP Reading shows that 69% of students met their growth goal.
- MAP Math shows that 73% of students met their growth goal.

MClass Data for our campus shows that:

- 45% of our kinder students ended on Tier 1 for composite score.
- 68% of our 1st grade students ended on Tier 1 for composite score.

CIRCLE Data for our campus shows that:

- 71% of prek students were on track for rapid letter naming.
- 83% of prek students were on track for math overall.

Student Learning Strengths

Student Learning Strengths:

- Math MAP and Reading MAP had higher rates of students meeting growth goals in comparison to the previous year.
- PreK CIRCLE Data showed a strength in rapid letter naming, story retell, and letter sound correspondence.
- MClass data showed higher rates of student growth when assessing reading fluency of nonsense words.

Problem Statements Identifying Student Learning Needs

Problem Statement 1: All students are not yet meeting growth goals. **Root Cause:** We as a campus need to review how we are serving our tier 1 students in a way that allows them to meet their growth goals. We also as a campus need to understand how we can better support our 1st graders in meeting their growth goals on MAP.

School Processes & Programs

School Processes & Programs Summary

Forest Lane Academy teachers are highly qualified professionals who are committed to all students connecting, growing, learning and succeeding.

We believe in fostering opportunities for growth for each child and offer intervention and extensions both during the school day and before/after school to promote student success.

Forest Lane Academy offers a variety of student programs and services to support student learning, well rounded education, and a safe and healthy learning environment. Those programs include but are not limited to:
(Select)

- Dyslexia Services
- · Equity, Diversity, and Inclusion
- Family Empowerment Committee
- · Gifted and Talented Services
- Multilingual Services
- Pre-K services
- MTSS Processes
- Special Education Services
- Student Services
- Over 15 Extracurricular Activity Opportunity
- New Teacher Academies for FLA Teachers
- PLC Processes for all departments

School Processes & Programs Strengths

School Processes and Programs Strengths:

Our staff is highly committed to the success of each student.

Our schedule offer opportunities for teachers and staff to work collaboratively to meet the needs of students. We host PLCs twice a week and also offer after school learning opportunities.

Our campus culture supports a positive learning environment where students academic as well as social and emotional needs are met. We take pride in offering over 15 extracurricular activities.

A culture of high expectations and positive attitudes among the staff have created a supportive and collaborative culture that encourages the growth of all on our campus.

Problem Statements Identifying School Processes & Programs Needs

Problem Statement 1: Processes and Programs need to continue to promote engagement within and outside of the school building by clearly communicating our systems and vision. **Root Cause:** Areas of focus will be parent engagement and MTSS Processes

Perceptions

Perceptions Summary

Forest Lane Academy is committed to providing a supportive, collaborative and invested culture among students, staff, families and community. We encourage stakeholder involvement and feedback and offer various ways for the family and community to support as a volunteer, member of our site-based campus committee, and PTA.

Perceptions Strengths

100% teachers understand their role in implementing our school's key actions. Our campus bases its action on the core beliefs of the district.

Problem Statements Identifying Perceptions Needs

Problem Statement 1: Not all demographic populations have achieved their full potential academically or behaviorally.

Priority Problem Statements

Goals

Goal 1: We will design and implement systems that provide the necessary structure support and tools to ensure that staff and students achieve individual growth

Performance Objective 1: Develop and implement a system to house goals and evidence towards goals and tools for progress measurement.

Strategy 1 Details		Reviews		
Strategy 1: Develop a system where each student will have a goal sheet for MAP and STAAR growth goals.		Formative		Summative
Strategy's Expected Result/Impact: Students can monitor and communicate their growth over the school year.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Teachers, IC, and Specialist. Title I: 2.4, 2.5, 2.6, 4.1 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Targeted Support Strategy	55%	65%	N/A	
Strategy 2 Details		Rev	iews	
Strategy 2: Monitor student reports to monitor immunization compliance of the student body.		Formative		Summative
Strategy's Expected Result/Impact: Ensure students are immunized and attend school.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: The nurse will provide updates Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	50%	55%		

Strategy 3 Details		Rev	iews				
Strategy 3: Develop a plan to administer MAP growth diagnostics to 95% of all eligible students in Reading and		Formative					
Mathematics at BOY, MOY, and EOY. Strategy's Expected Result/Impact: More than 95% of the students will have test results in MAP BOY, MOY, and EOY. Staff Responsible for Monitoring: Teachers and IC Title I: 2.4	Nov 45%	Jan 50%	Mar	June			
- TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction							
Strategy 4 Details	Reviews			Strategy 4 Details Revie			
Strategy 4: Monitor identified academic goals.		Formative		Summative			
Strategy's Expected Result/Impact: To increase student academic growth.	Nov	Jan	Mar	June			
Staff Responsible for Monitoring: Teachers, IC, and specialist Title I: 2.4 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	40%	50%					
Strategy 5 Details	Reviews						
Strategy 5: Create a system to increase the percentage of students meeting or exceeding individual growth measures on		Formative	mative Summativ				
MAP growth diagnostics from BOY to EOY in Reading and Mathematics.	Nov	Jan	Mar	June			
Strategy's Expected Result/Impact: Students will grow 1 calendar year academically. Staff Responsible for Monitoring: Teacher, specialist, and IC	30%	35%					
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction							

Strategy 6 Details		Rev	iews	
Strategy 6: Develop and(From DIP) Address and increase STAAR performance for 3rd-grade students in Reading and		Summati		
Math per BOT goals Strategy's Expected Result/Impact: 3rd grade students will be at the level of Approaches or higher in reading and math STAAR. Staff Responsible for Monitoring: Teachers and Students Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Nov 40%	Jan 45%	Mar	June
Strategy 7 Details		Rev	iews	_!
Strategy 7: Develop, Identify and progress monitor elementary students in need of intensive intervention in reading, math,		Formative		Summative
behavior, and speech using Branching Minds.	Nov	Jan	Mar	June
	65%	80%		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 2: Develop a system for discipline management.

Evaluation Data Sources: Focus referrals

Strategy 1 Details		Reviews		
Strategy 1: Implement a clear and consistent discipline management plan.	Formative			Summative
Strategy's Expected Result/Impact: By implementing a discipline management plan we will maximize instructional time. Staff Responsible for Monitoring: Admin, ILT, Student Culture Coach, Counselors Title I: 2.4, 2.5, 2.6	Nov 45%	Jan 50%	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: Continue prevention plans for bullying, harassment, and dating violence through SEL and guidance lessons.		Formative		Summative
Implement state required bullying prevention requirements consistent with Board policies and procedures (Appendix A).	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: By including SEL/guidance on bullying and harassment, students are able to focus on their growth goals and feel safe which maximizes instructional time. Staff Responsible for Monitoring: Admin, Student Culture Coach, Counselors Title I: 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	45%	50%		

Strategy 3: Ensure counselors teach and administratively verify that all Too Good For Drug Lessons are taught. Strategy's Expected Result/Impact: Implementing Too Good For Drug Lessons will educate our students on safe practices and long-term effects of drugs. Staff Responsible for Monitoring: Admin, Counselors	Nov	Formative		Summative	
practices and long-term effects of drugs.	Nov		Formative		
Staff Responsible for Monitoring: Admin, Counselors		Jan	Mar	June	
	40%	50%			
Title I: 2.5					
- TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 3: Positive School Culture					
Strategy 4 Details	Reviews			1	
Strategy 4: Continue to communicate reporting procedures and processes for bullying with parents and students.		Formative		Summative	
Strategy's Expected Result/Impact: By communicating on reporting bullying, the procedures for investigation, and the results, students will feel safe and ready to learn.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Admin, counselors, teachers	40%	50%			
Title I:					
2.5, 2.6 - ESF Levers:					
Lever 3: Positive School Culture					
Zevel 3.1 ostave sensor curare					
Strategy 5 Details		Rev	iews	_	
Strategy 5: Continue transition strategies/plans for elementary school to junior high school including informing students of magnet application opportunities.	• • • • • • • • • • • • • • • • • • • •	Formative		Summative	
Strategy's Expected Result/Impact: By implementing transition strategies we will increase the number of students	Nov	Jan	Mar	June	
being accepted into magnet programing and successful transition to junior high.	50%	60%			
Staff Responsible for Monitoring: counselors, 6th grade teachers	30 /8	00%			
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Connect high school to career and college					
No Progress Accomplished — Continue/Modify	X Discon	tinue	l	-1	
110 Frogress Accompnished — Continue/Mounty	Discoil	tilluc			

Performance Objective 3: Develop a system for monitoring campus safety.

Evaluation Data Sources: Door check and safety trainings.

Strategy 1 Details	Reviews			
Strategy 1: Plan for internet safety/digital citizenship.	Formative			Summative
Strategy's Expected Result/Impact: Students will be able to use technology in a safe mannar. Staff Responsible for Monitoring: Lite, Admin Title I: 2.4, 2.5 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	Nov 40%	Jan 50%	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2 Details Strategy 2: Develop and Implement Campus Pathway to Equity Plans .		Rev Formative	iews	Summative
	Nov		iews Mar	Summative June

Strategy 3 Details		Reviews			
Strategy 3: Develop a plan for the Campus Emergency Response Team (ERT) to conduct a round table drill in the fall and		Formative		Summative	
an all campus AED drill in February to coincide with heart month. This is an effort to be prepared to respond quickly if a cardiac event should occur on campus.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: All staff will know what to do in the event of an emergency. Staff Responsible for Monitoring: Nurse, Admin	45%	50%			
Title I: 2.5 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture					
No Progress Continue/Modify	X Discon	tinue			

Performance Objective 4: Develop a system for tier 2 and tier 3 interventions.

Evaluation Data Sources: itime schedule, branching minds, MTSS meetings.

Strategy 1 Details		Reviews			
Strategy 1: Address student groups for Targeted Support or Additional Targeted Support once we receive the accountability		Formative Sumn			
ratings.	Nov	Jan	Mar	ar June	
Strategy's Expected Result/Impact: Create itime groups for tier 3 students and HB4545					
Staff Responsible for Monitoring: Teachers, IC, and Specialist	35%	45%			
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Strategy 2 Details		Rev	iews	-1	
Strategy 2: Developing a system for Campuses to identify students in need of accelerated learning and intensive		Formative		Summative	
intervention, utilize High Quality Instructional Materials as determined by the district, and monitor progress in Branching Minds.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Itime schedule and groups during the school day.					
Staff Responsible for Monitoring: IC and Specialist	40%	45%			
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments,					
Lever 5: Effective Instruction					
No Progress Accomplished Continue/Modify	X Discon	L tinue			
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Performance Objective 5: Develop an after-school and extra curricular plan for students and staff.

Evaluation Data Sources: Clubs, school and home connections, and title one needs.

Strategy 1 Details	Reviews			
Strategy 1: Ensure all students have a school/home connection (club, extra curricular, activity, an adult at school).	Formative			ative Summative
Strategy's Expected Result/Impact: All students will have the opportunity to join a before or after school activity.	Nov	Jan	Mar	June
Title I: 2.4, 2.5, 2.6, 4.2 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	45%	65%		
Strategy 2 Details		Rev	iews	
Strategy 2: Address Title I 10 Components based on needs assessment.		Formative		Summative
Strategy's Expected Result/Impact: Strategies for hiring HQ teachers, staff development, community engagement, SBDM and addressing federally funded programs.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: administrators, ICs, Specialists Title I: 2.4, 2.5, 2.6, 4.2	50%	55%		

Strategy's Expected Result/Impact: Improved results in all special populations. Staff Responsible for Monitoring: admin, IC, Specialists, teachers Title I: 2.4, 2.5, 2.6, 4.1 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Strategy 4: Identify in a timely manner teachers and campus leaders' professional needs, and provide suitable learning opportunities or resources. Strategy's Expected Result/Impact: Identify PD that teachers are wanting or in need of and provide those opportunities throughout the year. Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Strategy 3 Details	Reviews			
Staff Responsible for Monitoring: admin, IC, Specialists, teachers Title I: 2.4, 2.5, 2.6, 4.1 - TEA Priorities: Recruit; support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever I: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Strategy 4: Identify in a timely manner teachers and campus leaders' professional needs, and provide suitable learning opportunities or resources. Strategy's Expected Result/Impact: Identify PD that teachers are wanting or in need of and provide those opportunities throughout the year. Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Strategy 3: Develop a system to address State Comp Ed amounts.	Formative			Summative
Title I: 2.4, 2.5, 2.6, 4.1 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Strategy 4 Details Strategy 4: Identify in a timely manner teachers and campus leaders' professional needs, and provide suitable learning opportunities or resources. Strategy's Expected Result/Impact: Identify PD that teachers are wanting or in need of and provide those opportunities throughout the year. Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Strategy's Expected Result/Impact: Improved results in all special populations.	Nov	Jan	Mar	June
Title I: 2.4, 2.5, 2.6, 4.1 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Strategy 4: Identify in a timely manner teachers and campus leaders' professional needs, and provide suitable learning opportunities or resources. Strategy's Expected Result/Impact: Identify PD that teachers are wanting or in need of and provide those opportunities throughout the year. Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Staff Responsible for Monitoring: admin, IC, Specialists, teachers				
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- TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Strategy 4 Details Strategy 4: Identify in a timely manner teachers and campus leaders' professional needs, and provide suitable learning opportunities or resources. Strategy's Expected Result/Impact: Identify PD that teachers are wanting or in need of and provide those opportunities throughout the year. Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
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Strategy's Expected Result/Impact: Identify PD that teachers are wanting or in need of and provide those opportunities throughout the year. Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Strategy 4 Details		Rev	iews	
Strategy's Expected Result/Impact: Identify PD that teachers are wanting or in need of and provide those opportunities throughout the year. Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Strategy 4: Identify in a timely manner teachers and campus leaders' professional needs, and provide suitable learning	Formative			Summative
Strategy's Expected Result/Impact: Identify PD that teachers are wanting or in need of and provide those opportunities throughout the year. Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	opportunities or resources.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Admin, ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction		2101	VIII.	112.11	
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction		50%	70%		
2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Staff Responsible for Monitoring: Admin, ILT	3070	10.0		
2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Title I:				
Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
- ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	· ·				
	Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
No Progress Complished Continue/Modify X Discontinue	No Progress Accomplished — Continue/Modify	Y Disson	tinua	<u>l</u>	-1

Performance Objective 6: Monitor student attendance.

Evaluation Data Sources: Attendance tracker

Strategy 1 Details	Reviews			
Strategy 1: In cases where the 2022-23 attendance rate of campus is between 93% and below 96%, an improvement of at		Formative		
least 0.5 over the 2023-24 rate is expected.	Nov	Jan	Mar	June
In cases where the 2022-23 attendance rate of a campus is below 92%, an improvement of at least 2% over the 2023-24 rate is expected. Strategy's Expected Result/Impact: A2A	55%	60%		
Staff Responsible for Monitoring: Principal and AP				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
No Progress Continue/Modify	X Discon	tinue		

Goal 2: RISD will reimagine the way we recruit and retain quality staff through comprehensive strategies.

Performance Objective 1: Provide competitive compensation, incentives and benefits that attract and retain high-quality and diverse teachers and staff.

High Priority

Evaluation Data Sources: Employee retention data, benchmark salary data, documented salary and benefits provided to employees

Strategy 1 Details		Rev	iews	
Strategy 1: Continue showcasing TIA systems and rewards.		Summative		
Strategy's Expected Result/Impact: FLA will recruit and retain highly qualified teachers. Staff Responsible for Monitoring: Central Administration, Campus Administration TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Strategic Staffing	Nov 65%	Jan 70%	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: Continue staff morale initiatives that encourage teacher retention.		Formative		Summative
Strategy's Expected Result/Impact: Teachers will feel supported by their campus administration and ILT at strategic	Nov	Jan	Mar	June
points in the year (ROCKTober, December to Remember, Frienduary, May's Teacher Appreciation). Staff Responsible for Monitoring: Campus Administration, ILT TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Strategic Staffing	65%	70%		
No Progress Continue/Modify	X Discon	tinue		

Goal 2: RISD will reimagine the way we recruit and retain quality staff through comprehensive strategies.

Performance Objective 2: Develop and execute innovative plan for employee recruitment.

Evaluation Data Sources: New hire data

Strategy 1 Details		Rev	iews	
Strategy 1: Continue supporting DOI teachers with strong mentors, professional development, and PLCs.		Summative		
Strategy's Expected Result/Impact: All classrooms will high a highly trained teacher regardless of where teachers are in their certification process.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administration, ILT, Campus Mentors	50%	55%		
TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers: Lever 2: Strategic Staffing				
Strategy 2 Details		Rev	iews	
Strategy 2: Continue to market why working at Forest Lane Academy is a benefit by providing recruits with staff		Formative		Summative
testimonials via flyers and during interviews.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Recruits will have a strong sense of why our staff continue to choose FLA as a place of employment.				
Staff Responsible for Monitoring: Campus Administration	45%	65%		
TEA Priorities:				
Recruit, support, retain teachers and principals - ESF Levers:				
Lever 2: Strategic Staffing				
No Progress Accomplished — Continue/Modify	X Discon	tinue	l	1

Goal 3: We will establish systems for curriculum and learning experiences which support the individual growth goals of all students and staff.

Performance Objective 1: Implement a learning framework that provides all RISD students experiences to develop competencies aligned with the graduate profile.

Evaluation Data Sources: Accountability Data, Climate Survey, Board Goal

Strategy 1 Details	Reviews			
Strategy 1: Continue Bank Days for all students that promote financial literacy.		Summative		
Strategy's Expected Result/Impact: Students will learn about saving and investing in a real world way.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal				
	55%	65%		
Title I: 2.5				
- TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 5: Effective Instruction				
Strategy 2 Details		Rev	iews	
Strategy 2: Identify instructional opportunities in teacher created classroom experiences for the graduate profile priority	Formative			Summative
skills (financial literacy, critical thinking/problem solving, real world connections, effective communication, emotional intelligence) in PLCs.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: By embedding the graduate profile priority skills into PLC conversations teachers will deliver learning experiences that focus on the priority skills.	35%	45%		
Staff Responsible for Monitoring: admin, instructional coaches, specialists				
Stan Responsible for Monitoring: admin, instructional coaches, specialists				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 5: Effective Instruction				
No Progress Accomplished Continue/Modify	X Discon	tinue		

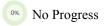
Goal 3: We will establish systems for curriculum and learning experiences which support the individual growth goals of all students and staff.

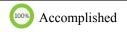
Performance Objective 2: Create a professional learning system that promotes continuous growth and equips all employees with the knowledge and skills they need to reach their individual growth goals.

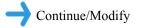
Evaluation Data Sources: Accountability Data, Climate Survey, Board Goal

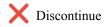
Strategy 1 Details		Rev	iews	
Strategy 1: Embed learning strategies into regular classroom instruction (priorities: Lead4ward, ELLevation strategies, 7		Formative		Summative
Steps, and IEP Accomodations).	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: We will prioritize ensuring that are teachers feel equipped in supporting all EBs given the change in programing for the district. All students will benefit when we provided learning strategies in core instruction and not solely as interventions or accelerations. Staff Responsible for Monitoring: Campus Administration, Instructional Coaches, Campus Specialists	60%	70%		
Title I: 2.4, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction				
Strategy 2 Details		Rev	iews	
Strategy 2: Continue professional learning that promotes continue growth and equips all employees and students with the		Formative		Summative
knowledge and skills they need to reach their individual growth goals via Weekly PLCs, after school trainings, TTESS Conferences and Early Release Days/PD Days. a primary focus of this professional learning will be to provide purposeful	Nov	Jan	Mar	June
training and roll out of the RISD Learner Growth Experience. Strategy's Expected Result/Impact: Staff surveys will shows that they are benefiting from the professional development and instructional walks will show implementation of the learner growth experience. Staff Responsible for Monitoring: Campus Administration, Instructional Coaches, Content Specialists Title I: 2.4, 2.6 - TEA Priorities: Improve low performing schools	40%	55%		
Improve low-performing schools - ESF Levers:				
Lever 5: Effective Instruction				

Strategy 3 Details		Rev	iews	
Strategy 3: Utilize BrightBytes Survey and staff's progress in implementing the Learner Framework to inform iTeam's		Formative		Summative
support of the campus (i.e. at least 3 opportunities for iTeam member to support campus).	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Staff will benefit from professional development and learn how to implement the learner growth experience utilizing technology.				
Staff Responsible for Monitoring: Campus Admin, ILT, iTeam Member	55%	65%		
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers: Lever 5: Effective Instruction				
Lever 5. Effective instruction				
Strategy 4 Details		Reviews		
Strategy 4: Implement district curriculum and HQIM Resources (Eureka) with fidelity to ensure guaranteed and viable		Formative		Summative
curriculum.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: ELAR and Math instruction will be guaranteed and viable in all classrooms.				
Staff Responsible for Monitoring: Campus Administration, Instructional Coaches, Content Specialists	70%	75%		
Tido I.				
Title I: 2.4, 2.5				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Strategy 5 Details		Rev	iews	
Strategy 5: Ensure that teachers are equipped to serve EB's and GT students within the classroom setting.	Formative			Summative
Strategy's Expected Result/Impact: Teachers will have a bank of resources and peer experiences that guide their	Nov	Jan	Mar	June
instruction for special populations (GT and EB's).				
Staff Responsible for Monitoring: Campus Administration, LAT, GT Teacher	30%	50%		
Title I:				
2.4, 2.5				
- TEA Priorities: Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				









Goal 3: We will establish systems for curriculum and learning experiences which support the individual growth goals of all students and staff.

Performance Objective 3: Ensure all students graduate college and career ready as measured by CCMR indicators.

HB3 Goal

Evaluation Data Sources: Increase students meeting the CCMR indicator from 56% to 70% by 2027(Board Goal)

Strategy 1 Details		Rev	iews	
Strategy 1: Provide career inspiration, exploration, and discovery in Pre-K-6th grade classes by showcasing different		Formative		Summative
careers on morning announcements (i.e. Women's Heritage Month, Black History Month, etc.) Strategy's Expected Result/Impact: Students will become familiar with different careers and their impact on society. Staff Responsible for Monitoring: Campus Administration, Staff Committees Title I: 2.5 - ESF Levers: Lever 3: Positive School Culture	Nov 25%	Jan 35%	Mar	June
Strategy 2 Details		Rev	iews	•
Strategy 2: Ensure a college and career fair happens for students and families to attend.		Formative		Summative
Strategy's Expected Result/Impact: Families and their students will be exposed to different professional and educational options. Staff Responsible for Monitoring: Campus Administration, College and Career Fair Committee Title I:	Nov	Jan 30%	Mar	June
2.5 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 3: Positive School Culture				

Strategy 3 Details	Reviews			
Strategy 3: Implement AVID strategies focusing on writing in all content areas and grade levels.		Formative		Summative
Strategy's Expected Result/Impact: Students will be more well rounded learners by being able to respond in writing	Nov	Jan	Mar	June
in multiple subject areas. Staff Responsible for Monitoring: Campus Administration, AVID committee, teachers, ILT Title I:	60%	75%		
2.4, 2.5				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
No Progress Continue/Modify	X Discon	tinue		<u> </u>

Goal 4: We will create opportunities to ensure engagement with community members in RISD.

Performance Objective 1: Create reciprocal pathways for families to increase and deepen engagement.

Evaluation Data Sources: Family Engagement, Volunteer Engagement including Voly data, Community Engagement including increase in partner outreach efforts and programs.

Strategy 1 Details	Reviews						
Strategy 1: Continue to increase membership and participation in Family Empowerment Committee and PTA.	Formative			ership and participation in Family Empowerment Committee and PTA.			Summative
Strategy's Expected Result/Impact: By increasing membership and participation helps heighten and deepen	Nov	Jan	Mar	June			
relationships between the community and our school.							
Staff Responsible for Monitoring: Admin, PTA board, Family Empowerment Committee Members	35%	50%					
Title I:							
4.1, 4.2							
Strategy 2 Details		Rev	iews				
Strategy 2: Continue communicating with community through district communication tools including Blackboard Mass		Formative		Summative			
Notification, Campus Website, Campus Newsletter/Smore, Campus Social Media, School Marquees, and leveraging relationships with community groups like volunteers and business partners.	Nov	Jan	Mar	June			
Strategy's Expected Result/Impact: By communicating with the community we will provide means for positive collaboration between campus and community.	60%	80%					
Staff Responsible for Monitoring: Admin, LITE							
Stan Responsible for Montoring. Admin, Little							
Title I:							
4.1, 4.2							
No Progress Continue/Modify	X Discon	tinue					

Goal 5: We will increase efficiency and effectiveness in operations and personnel and seek additional fiscal resources to accomplish our call to action.

Performance Objective 1: Ensure operations are conducted in a financially efficient and effective manner.

Strategy 1 Details				
Strategy 1: Collaborate with Facility Services and the Energy & Sustainability Department to optimize building/campus		Summative		
energy use in an effort to align with the District's Energy Management Plan and lower overall energy consumption.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: By implementing this strategy we will help reduce energy costs for the district. Staff Responsible for Monitoring: Admin and Executive Assistant	25%	35%		
Strategy 2 Details				
Strategy 2: Review campus expenditures to ensure financial efficiency in programming.		Formative		Summative
Strategy's Expected Result/Impact: By reviewing expenditures we will ensure that our program spending is financially responsible.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Admin, executive assistant	55%	65%		
No Progress Accomplished Continue/Modify	X Discon	tinue		

Goal 5: We will increase efficiency and effectiveness in operations and personnel and seek additional fiscal resources to accomplish our call to action.

Performance Objective 2: Provide a safe, comfortable, and well-maintained environment at all campuses.

Evaluation Data Sources: Expect a positive response rate of 95% or higher from internal and external stakeholders in focus group and/or survey responses

Strategy 1 Details				
Strategy 1: Continue random safety and security checks including door checks and security checks.	Formative			Summative
Strategy's Expected Result/Impact: By implementing the safety and security strategy we will continue to have a safe environment where students and staff can focus on learning and instruction.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Admin	50%	60%		
Strategy 2 Details				
Strategy 2: Continue "I Know What to Do Day" to provide students with instruction on standard response protocols.		Formative		Summative
Strategy's Expected Result/Impact: By implementing "I Know What to Do Day" we are ensuring students take	Nov	Jan	Mar	June
responsibility for the safety of themselves and others during drills and emergency situations.	50%	60%		
No Progress Accomplished Continue/Modify	X Discon	tinue		

Goal 5: We will increase efficiency and effectiveness in operations and personnel and seek additional fiscal resources to accomplish our call to action.

Performance Objective 3: Provide a safe, secure, and reliable technology infrastructure to support teaching, learning, and operations.

Evaluation Data Sources: Expect a 95% or better positive response on the district climate survey. Move from Advanced to Exemplary in the area of Technology Support (Environment) on the BrightBytes Survey.

Strategy 1 Details		Reviews			
Strategy 1: Continue professional development/PLCs with district iTeam specialist promoting technology integration into	pecialist promoting technology integration into Formative Su			Summative	
instruction.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: By continuing partnership with iTeam specialist our students will have quality technology integration into their learning. Title I:	65%	80%			
2.5					
- ESF Levers: Lever 5: Effective Instruction					
Strategy 2 Details		Rev	iews		
Strategy 2: Continue safe digital citizenship lessons with LITE.		Formative		Summative	
Strategy's Expected Result/Impact: By having digital citizenship lessons students will become safe users and	Nov	Jan	Mar	June	
Title I: 2.5 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 3: Positive School Culture	45%	60%			
No Progress Continue/Modify	X Discon	tinue			